

## Collaborative Business Relationship Policy

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J McCann & Co Limited (McCann) is a Civil Engineering and Electrotechnical company that is engaged in, installation, testing, commissioning and maintenance of highways infrastructure and service utilities.

McCann's believe that Collaborative working is essential to successfully deliver complex projects and improving the value creation of the scheme to our Clients and Stakeholders.

Our policy is to create a collaborative culture in which both the Company and our Collaborative Business Partners create better value and meet or exceed our shared objectives when working collaboratively.

To achieve this, we will: -

- Identify Collaborative opportunities and Partners
- Manage collaborative risks
- Share and adopt internal and external best practice
- Promote and develop a culture of collaboration and sharing
- Maintain a Collaborative Business Relationship Management System
- Periodically measure and review our collaborative relationship performance
- Establish suitable exit strategies to ensure business continuity is retained by all collaborative business partners

The framework of our Collaborative Business Relationship Management System will also identify objectives for continual improvement of the system and the overall performance of the company.

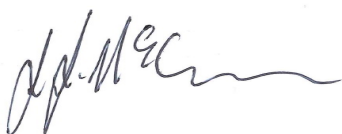
These objectives will ensure that all of the Company's activities are planned and resourced in a consistent way and that value is created for all stake holders.

In order to ensure that its objectives are achieved, J McCann & Co Limited will maintain an externally accredited Management System that complies with the requirements of ISO 44001:2017.

Each Collaborative Relationship will have a Board Member appointed as the Senior Executive Responsible (SER) and they will manage the relationship to ensure that the collaborative arrangement is adequately resourced, implemented and the performance reviewed against the Company's objectives.

This policy will be brought to the attention of all employees and collaborative business partners and reviewed at least annually.

This policy will be freely available to the public via the Company Internet Site.



John McCann  
Managing Director

Last Reviewed:  
January 2021